## Service Plan 2018/19



| Service            | Housing                                  |                  |                  |
|--------------------|--|------------------|------------------|
|                    |  |                  | Cllr Carole King |
|                    | (Family Support; Service Improvement;    |                  |                  |
|                    | Property Services; Rent Accounts;        |                  |                  |
|                    | Sheltered Housing; Tenancy and Estates;  | Portfolio Holder |                  |
|                    | Housing Development; Housing Enabling;   |                  |                  |
|                    | Housing Options; Private Sector Housing) |                  |                  |
| Head of Service    | Andrew Smith and Hugh Wagstaff           |                  |                  |
| Strategic Director | Annie Righton                            |                  |                  |

| Strategic Theme   | People , Prosperity |   |                              |                    |   |
|---|---------------------|---|------------------------------|--------------------|---|
| Outcome   | Ref<br>No           | Action(s)   | By When?                     | Lead Officer       | Resource Needed/<br>implications                    |
| 5% decrease in phone contact by 2020                          | H<br>1.1            | Create digital business evolution model   | October<br>2018              | Annalisa<br>Howson | IT development budget agreed and new post developed |
| 2% increase in overall customer satisfaction by 2020 (to 85%) | H<br>1.2            | Select and mobilise new repair and maintenance contracts and demobilise current contracts | Autumn /<br>Winter<br>2018/9 | Heather Rigg       | Procurement<br>Consultants budget<br>agreed         |

| Strategic Theme  | Peop      | People, Prosperity   |                  |                  |   |
|--|-----------|--|------------------|------------------|---|
| Outcome  | Ref<br>No | Action(s)  | By When?         | Lead Officer     | Resource Needed/ implications               |
| Assess impact of initiatives, recommend future efficiencies, | H<br>2.1  | Review Housing Revenue Account (HRA) Business Plan to reflect rent setting and funding changes | October<br>2018  | Hugh<br>Wagstaff | vacant Housing Accountant post to be filled |
| maintain rental income and improve service delivery.         | H<br>2.2  | Review restructured Customer Service Team (CST) and develop phase two of strategy              | December<br>2018 | Heather Rigg     | tbc   |

| Increase other income and increase customer satisfaction | H<br>2.3 | Develop business case for providing funding and management service for private landlords | October<br>2018  | Michael<br>Rivers | Within current resources |
|--|----------|--|------------------|-------------------|--------------------------|
|  | H<br>2.4 | Review future of Family Support Team   | November<br>2018 | Julie Shaw        | Within current resources |
|  | H<br>2.5 | Review Choice based Lettings service   | March<br>2019    | Andrew<br>Smith   | Within current resources |
|  | H<br>2.6 | Review future Care and Repair Agency due to reducing Better Care fund 2020               | July 2019        | Simon Brisk       | Within current resources |

| Strategic Theme   | People, Prosperity, Place |   |                   |                    |                               |
|---|---------------------------|---|-------------------|--------------------|-------------------------------|
| Outcome   | Ref<br>No                 | Action(s)   | By When?          | Lead Officer       | Resource Needed/ implications |
| Maximise supply of affordable homes. Develop four new schemes with new development models by  | H<br>3.1                  | Implement Housing Strategy Action Plan 2018/2023 Inc. developing Housing Association (HA) partnerships and an affordable housing awareness campaign to town and parish councils | March<br>2019     | Alice Lean         | Within current resources      |
| Improve condition of private sector homes Increase tenant knowledge and engagement with service Prevent homelessness maintain target, eight households in temporary accommodation | H<br>3.2                  | Implement the new Housing and Planning Act powers for Private Sector Housing  | September<br>2018 | Simon Brisk        | Within current resources      |
|   | 3.3                       | Implement Survey of Tenants and Residents (STAR) improvement plan to improve tenant satisfaction with services  | March<br>2018     | Annalisa<br>Howson | Within current resources      |
|   | 3.4                       | Implement and review the Sheltered Housing Service delivery following withdrawal of Housing Related Support   | January<br>2019   | David Brown        | Within current resources      |
|   | 3.6                       | Implement Homelessness Strategy and adopt measures to address Homelessness Reduction Act and including engagement with HAs and statutory agencies                               | May 2018          | Michael<br>Rivers  | Budgets agreed                |

| Equalities & Diversity Checklist |                                     |  |
|----------------------------------|-------------------------------------|--|
| Will any                         | Yes service reviews subject to EqIA |  |
| proposals in this                |                                     |  |
| Service Plan                     |                                     |  |
| require an                       |                                     |  |
| Equality Impact                  |                                     |  |
| Assessment?                      |                                     |  |